# Introduction to Anti-Money Laundering (AML) & Combatting Funding of Terrorism (CFT) & understanding the impact of non-compliance







#### Agenda

What is Money Laundering?

What is Terrorist Financing?

Creating a Culture of Compliance

Overview of Local AML/CFT framework

Offences and Penalties



Money laundering is a process by which the illegal nature of criminal proceeds is concealed or disguised in order to give a legitimate appears. It essentially enables the perpetrators to make seemingly legitimate economic use of their criminal proceeds.

It is facilitated by disguising the source, changing the form, or moving of funds to a place where they are less likely to attract attention.

Put simply, money laundering consists in the disguise of illegally obtained funds with the intention of making it appear as if it was obtained legally.



#### Who are Money Launderers?

- The common understanding is that money laundering involves organised crime groups following the proceeds from illegal activities;
- 2. However, money laundering also derives from other situations such as an individual tax evader, corrupt public official, lawyer, accountant, notary etc;

3. A person is also a money launderer should they assist in the process of enabling criminals to use the property and conceal its origins and may also be guilty of an offense

#### Predicate Offences as per FATF

- ✓ terrorism, including terrorism financing
- ✓ trafficking in human beings and migrant smuggling
- ✓ sexual exploitation, including sexual exploitation of children
- ✓ illicit trafficking in narcotic drugs and psychotropic substances
- ✓ illicit arms trafficking
- ✓ illicit trafficking in stolen and other goods
- ✓ corruption and bribery
- ✓ fraud
- ✓ counterfeiting currency
- ✓ counterfeiting and piracy of products
- ✓ environmental crime

- ✓ murder, grievous bodily injury
- ✓ kidnapping, illegal restraint and hostage taking
- ✓ robbery or theft
- ✓ smuggling (including in relation to customs and excise duties and taxes)
- ✓ tax crimes (related to both direct taxes and indirect
- taxes)
- ✓ extortion
- ✓ forgery
- ✓ piracy; and
- ✓ insider trading and market manipulation





#### 3 Stage Process



#### Stage I: Placing Stage

- Placement is the process of moving 'dirty' money into the legitimate economy away from its source. The process of placing, through deposits or other means, unlawful cash proceeds into the financial institutions.
- For example, cash which is derived from criminal activity is infused into the financial system. The placement makes the funds more liquid since by depositing cash into a bank account the funds can be transferred and manipulated easier. When criminals are in physical possession of cash that can directly link them to predicate criminal conduct, they are at their most vulnerable and therefore, such criminals need to place the cash into the financial system, usually through the use of bank accounts, in order to commence the laundering process.
- This stage entails using laundered proceeds in seemingly normal transactions to create the perception of legitimacy.



#### **FATF** state that:

- The use of cash or currency, that is physical banknotes and coins used as a medium of exchange) is attractive to criminals, mainly because of its anonymity and lack of audit trail. Criminals look for as much flexibility as possible and are interested in avoiding detection, cash provides that flexibility, as it is universally accepted and can be used and moved with little or no record keeping.
- Many of the major sources of criminal proceeds, particularly narcotics trafficking, generate large amounts of cash.
- In cash-intensive economies, illegal money can easily be integrated into the national economy. In such economies, large cash transactions may be very common, as individuals are more likely to conduct transactions in cash and carry a lot of cash around with them.



#### Bulk Cash Smuggling

Bulk Cash Smuggling Cash Couriers



#### Disguised deposits

## Dividing cash transactions into smaller amounts by:

Making several deposits into a single or multiple accounts on successive days;

Making deposits into a number of accounts at different branches of the same bank;

**Smurfing** 

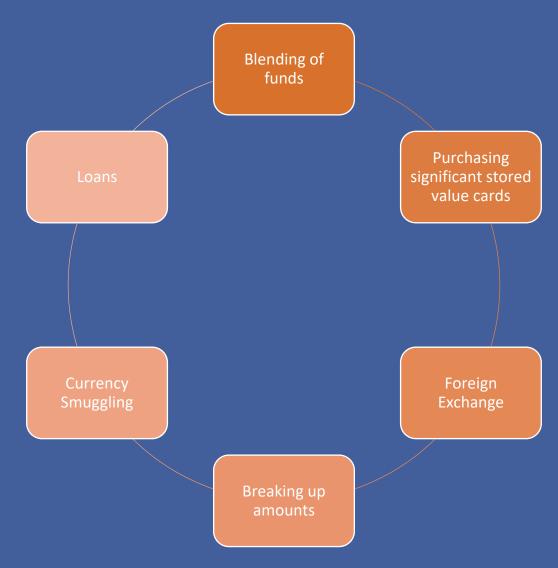
Using different banks and then consolidating the accounts;

Depositing cash into accounts of third parties such as lawyers, real estate agents

Depositing cash with the assistance of corrupt bank staff who themselves manipulate the deposits to make them appear as if they are below the reporting threshold



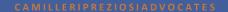
### Examples of Placement





#### Intermingling







Layering involves making it hard to detect the money by moving it away from the source by engaging in a series of conversions or movements of the funds to distance them from the source.

This stage involves the process of separating the proceeds of criminal activity from their origin through the use of different techniques to layer the funds and results in a complex system of transactions designed to hide the source and ownership of the funds.



#### Examples of layering

### Layering techniques

Electronically moving funds from one country to another and dividing them into advanced financial options and/or markets

Moving funds from one financial institution to another or within accounts at the same institution

Converting the cash placed into monetary instruments

Reselling high-value goods and prepaid access or stored value products

Investing in real estate and other legitimate businesses

Placing money in stocks, bonds or life insurance products

Using shell companies to obscure the UBOs and assets



#### Example: Layering through Trading Companies

Set up trading companies



Trade or appear to trade with one another



Create fake documentation that satisfies bank queries

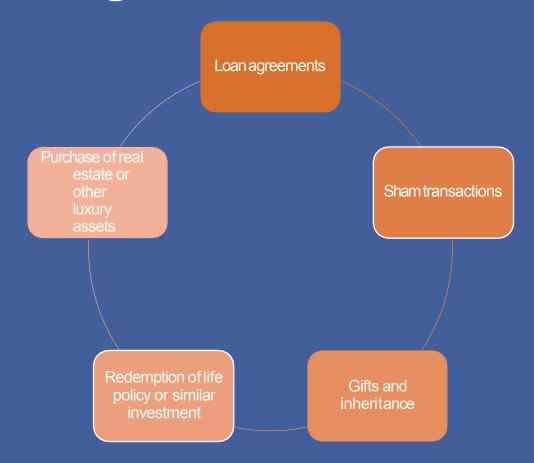
#### Stage III: Integration

This stage entails using laundered proceeds in seemingly normal transactions to create the perception of legitimacy. It is the stage whereby criminally derived property that has been placed and layered is returned to the legitimate economic and financial system and is assimilated with all other assets in the system.

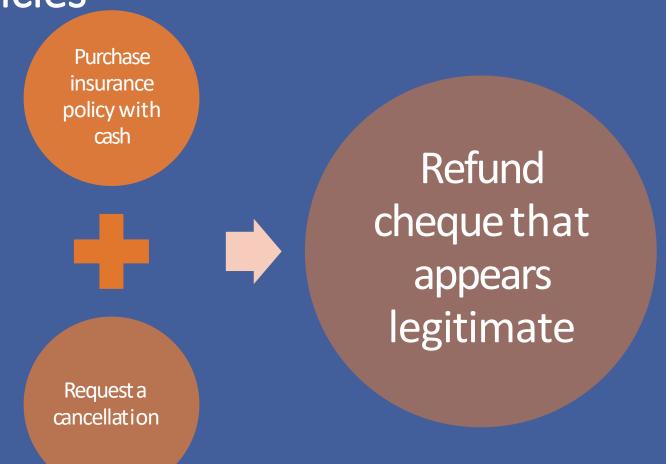
This stage involves the integration of 'clean' money into the economy by the laundered making it appear to have been legally earned.



#### **Examples of Integration**



### Personal Investment Products and Small General Insurance Policies



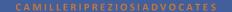


#### **Asset Purchases**



#### Limitations of the Three Stage Process

- The three-stage interpretation of money laundering has its roots in a time when money laundering was a crime that could be committed only in relation to the proceeds of drug trafficking, which generates large volumes of cash that needs to be cleaned.
- Since the three-stage analysis was emphasised heavily in early money laundering guidance, a common and dangerous misconception has grown up that you are not money laundering unless you participate in all three stages of the process. This is not true. Any involvement in dealing with criminal property at any stage may suffice.
- All that is required is for a person to contribute to the process by dealing in some way with their own or another person's direct or indirect benefit from crime. Money laundering as an activity occurs whenever there is any form of arrangement involving the proceeds of crime. The importance of understanding this cannot be overstated.



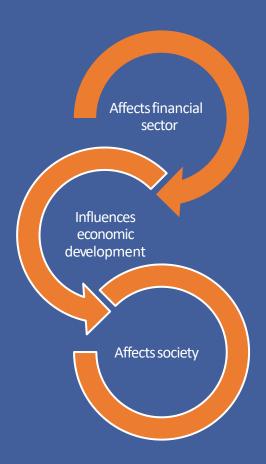
## Example: How Several Parties Contribute to Money Laundering

- Mr. Smith is a fraudster.
- Mr. Smith defrauds his employer of EUR70,000, which he diverts to his bank account held with Bank Y.
- He divides the benefit into one payment of EUR10,000 and two payments of EUR30,000
- EUR30,000 is invested into a fund managed by Mr Williams. The second EUR30,000 is used to bolster an existing portfolio of equities that are managed on a discretionary basis by Mr Johnson.
- The remaining EUR10,000 is wire transferred to an account held with a branch of Bank Z in a remote jurisdiction, which he collects in person and uses for paying bills while on holiday.



## Have the Mentioned Parties Laundered the Proceeds?

#### The Implications of Money Laundering





### Terrorist Financing

#### **Funding of Terrorism**

As per the Criminal Code the "funding of terrorism" means the process of making funds or other assets available to terrorist groups or individual terrorist to support them, even indirectly, in carrying out terrorist activities.

It is a process by which terrorist organisations or individual terrorists are funded in order to be able to carry out acts of terrorism,

#### Takes place through:

- > Funds deriving from legitimate sources; and
- > Combination of lawful and unlawful sources

The ultimate aim of which is to obtain resources to support terrorism operation.

#### 'Reverse' Money Laundering

 Concealment of the criminal destination of clean property is, in effect, traditional laundering of dirty money in reverse.

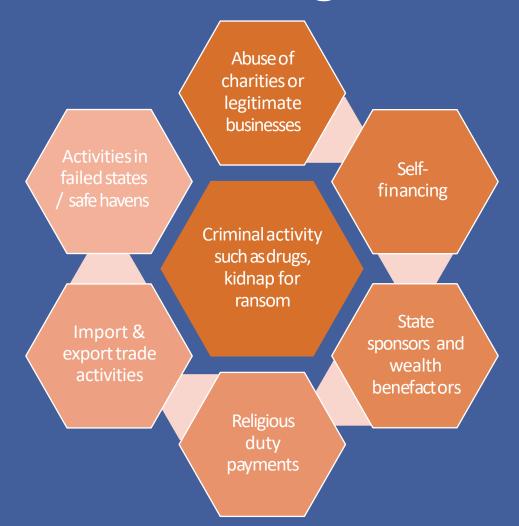
• For example, funding is obtained from legal activities in comparison to money laundering, where money is generated from criminal procedures and made legitimate.

This is also sometimes referred to as 'black washing'





#### Sources of Terrorist Funding





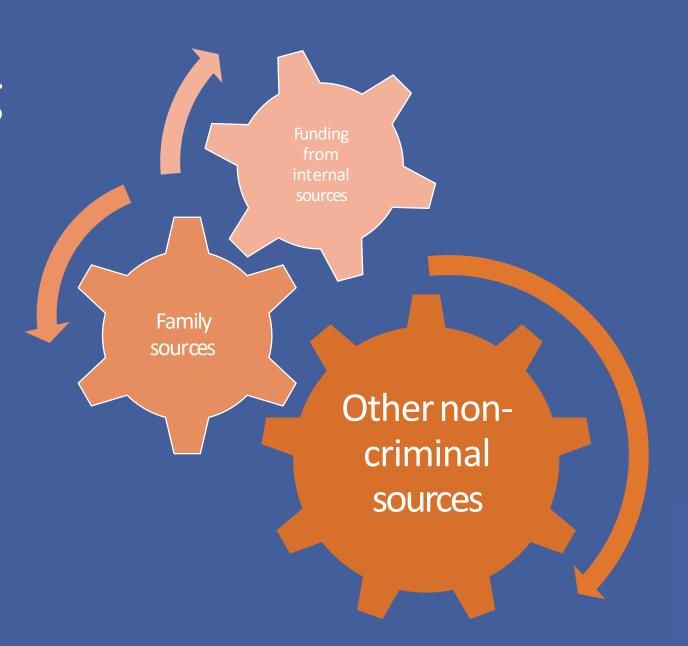
The FATF sets out three forms of abuse of charities:

Diversion of Funds Through Fraud

Bogus or Sham Organisations

**Broad Exploitation** 

#### Self Funding







#### Raising Funds from Criminal Activity

Raising Funds from Criminal Activity Drug trafficking

**Extortion** 

Credit card and cheque fraud

Counterfeit goods

Smuggling

Robbery

Kidnap for ransom



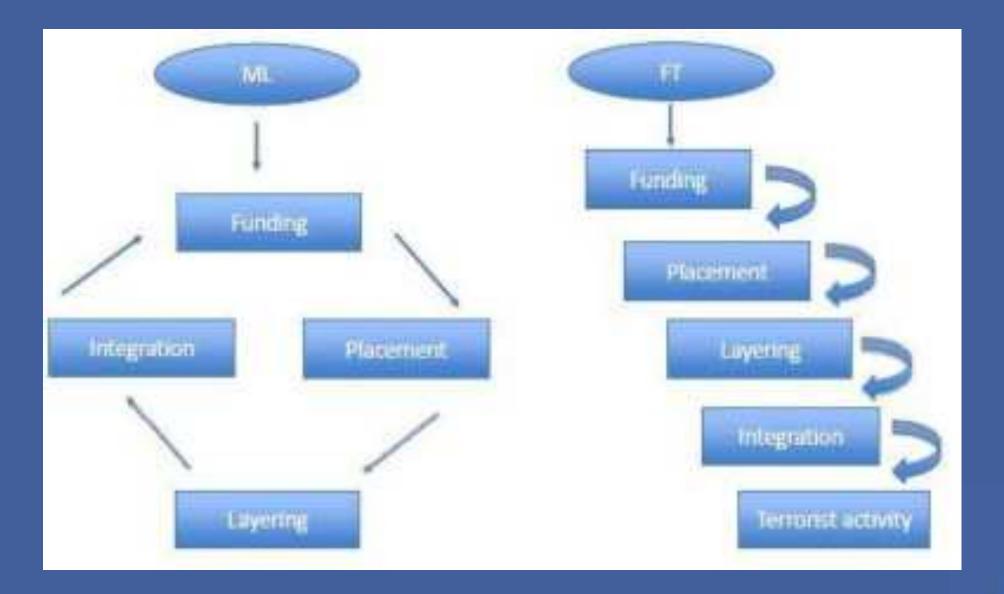
#### **Costs of Attacks**

Attack	Date	Estimated Cost
9/11 attacks	11/09/2001	\$500,000
Twin truck bombings of US Embassies in Kenya and Tanzania	07/08/1998	\$10,000
Bombing of USSCole in Yemen	12/10/2000	\$5,000 - \$10,000
World Trade Centre Bombings	26/02/1993	\$18,000
Suicide and car bombings in Bali	12/10/2002	\$74,000

#### Differences between ML & FT

MONEY LAUNDERING	FUNDING OF TERRORISM
Funds obtained illicitly	Funds may be licit or illicit
Motivation is profit- seeking	Motivation is ideological
Transactions of larger value	Transactions of smaller value
Circular life circle	Linear life circle

#### CAMILLERIPREZIOSIADVOCATES





#### Hamas attack on Israel



- **Cryptocurrency** The Wall Street Journal reports that digital-currency wallets connected to Hamas received about \$41 million over the past two years, citing the data of Tel Aviv-based crypto analytics and software firm BitOK.
- **Taxes**: Every month, Hamas collects between \$12-15 million from taxes it imposes on goods coming from Egypt, the most taxed products being cigarettes, fuel and even construction materials.
- Companies and Investments: Hamas has a branch dedicated to amassing funds. German reports said in 2022 that Hamas had managed to gather more than \$500 million (€471.5 million) in assets by investing in companies in Turkey, Saudi Arabia, Algeria and even Sudan, mainly in real estate or construction

"There's not one financing method for Hamas or other terrorist organizations. They're opportunistic and adaptive," said former CIA analyst Yaya Fanusie





#### Creating a culture of compliance

- Over the past few years we have been reading more and more about "creating a culture of compliance" and
  "doing the right thing." At the same time, AML/CFT regulation is becoming increasingly tougher by the hour
  and the day-to-day of any professional working in compliance is becoming an even bigger challenge.
- So, how does one cope with all the changes? How can AML professionals prove to regulators that a "reasonable steps defense program" is in place and that all necessary steps were taken to protect the organization against ML/FT and to prevent a regulatory breach?
- There is no set formula to follow, but it all depends on each organization and its senior management to take steps tailor-made to that particular industry, organization and specific responsibilities. Regulators will seek to determine whether senior managers, the board of directors, and in effect, the organization's employees, behave with integrity, understand their business areas and relevant risks and comply with the law

**Be proactive and preventive** rather than reactive



#### Key components of compliance culture

- Tone from the top
- Leadership Engagement
  - Balancing Risk and Reward
  - Alignment of risks and resources
  - Training, Communication and Awareness
- Independent Audit
- Keeping up-to-date with regulatory developments



#### Tone from the top culture

- Setting the tone for a strong AML culture comes from the top with C-suite leaders promoting a positive and consistent message. This starts with a clear risk appetite statement to set the expectations for the organisation and its commitment to AML.
- Setting the tone starts with setting an institution's risk appetite. In the AML/CFT context, the risk appetite sets the parameters and boundary conditions with respect to the activities the business can engage in. An AML culture is expressed through a combination of policy, tolerances and behaviours. A positive and consistent message from senior management ensures that AML/CFT compliance is not simply a box-ticking exercise, but an effort to protect the market and institution against regulatory and criminal risks.
- Ultimate responsibility lies with your leadership team so they must understand the money laundering and terrorist financing risks, and ensure robust structures for compliance. Board members also play a key role, by asking the right questions of management.



## Leadership Engagement

- The senior management of a financial institution is ultimately responsible for compliance with AML/CFT obligations. The leadership team, including senior executives and members of the board, should understand their responsibilities to make informed decisions that include consideration of ML/TF risk and compliance.
- Senior management are responsible for establishing appropriate governance structures to maintain visibility of the state of compliance. This includes not only the outputs of compliance testing but also the inputs (to be confident that the nature, scale and scope of the activities are adequate).
- Board members play an important role, by asking the right questions of senior management and giving their view on what is or is not working. Leadership engagement helps an organisation understand their real-world risks, and continually challenge their view and approach. This is critical given that ML/TF risks are not static, and organised crime groups adapt their methods to circumvent existing controls.

#### Balancing risk & reward

• In pursuing markets or clients, risk personnel should be at the table to balance the business case against risk appetite tolerances. Employee incentives at all levels should reward behaviour that supports a positive AML culture.

#### ENSURE THAT COMPLIANCE IS NOT COMPROMISED BY REVENUE INTERESTS

- Those involved in overseas regulatory sanctions are often businesses pursuing particularly 'lucrative' markets or clients. For market pursuits, risk personnel should be at the table to balance the business case in line with risk appetite tolerances, and providing challenge where appropriate. An effective organisational governance structure takes AML/CFT considerations into account in all decision-making processes.
- Financial institutions should consider whether incentives reward unacceptable risk-taking or compliance breaches and if they do, remove them. Compliance teams should have sufficient authority and autonomy to implement the AML/CFT controls and procedures



- This is a cornerstone of the standard risk-based approach to AML/CFT efforts worldwide. A good AML compliance program is based on a risk-based approach; a great one directs its compliance investments exactly where they are needed. At the individual institution level, a starting point for determining the risks is a thorough assessment of its business, its compliance infrastructure, and where it might lack controls. Just as an oceangoing ship must prioritize fixing a hull leak, for example, financial institutions must align their resources to where they are most urgently needed. Proper alignment of risks and resources—skills, staff, time and capital—is the foundation that enables an institution to build a great compliance program.
- It's essential to allocate sufficient resources to AML/CFT compliance including technological resources, process management, and expert personnel. Resourcing should be regularly reviewed against your organisation's size, complexity and exposure to risk.





#### Training, communication and awareness

- It's important that staff understand both the 'what' and the 'why' of compliance, especially regarding the activities they undertake. Communicating the real value of their work (case studies can be helpful here) will lead to enhanced compliance.
- In a growing and dynamic business such as financial services, one-and-done is not a hallmark of strong compliance programs. "Set it and forget it" is an approach that is doomed to fail—likely sooner rather than later.
- Institutions must be able to keep their people up to date with changing regulations and trends in financial crimes.
- Create a combination of on-demand resources and structured learning programs, tailored to an organization's unique culture, is a valuable way to make certain that all employees are on the same page in ensuring compliance.
- The best AML/CFT compliance programs utilize continuous, consistent training to ensure success.



# Independent Audit / Testing and Validation

- Putting your AML/CFT compliance program into motion is not enough. The program must be monitored and evaluated. Institutions should assess their AML/CFT programs regularly to ensure their effectiveness and to look for new risk factors.
- Companies with great AML/CFT compliance programs invest in testing and validation to make sure their programs and systems work. Continuing investment is needed when companies adopt new tools and upgrade technologies. In addition to the benefits of ongoing training with experts in the field of AML/CFT, testing of existing systems delivers peace of mind and can ensure that an company's people, processes and technologies are functioning together in an optimal way.
- The audit must be by an independent third-party, and individuals conducting the audit should report directly
  to the board of directors or to a designated board committee composed primarily or completely of outside
  directors

#### (13)

#### Three Lines of Defence in AML

Help build and monitor the firstline of defence controls; responsible for ongoing monitoring

Internal Audit (or other independent function) **PROVIDE INDEPENDENT ASSURANCE** Compliance & **OVERSEE RISK OWN & MANAGE** 

Independent assurance on the effectiveness of governance, risk management and controls

First-line of defence; best-placed to identify, assess and control ML/FT risks



# Awareness of Regulatory Developments

Updated
National Risk
Assessment

EU AML Action Plan

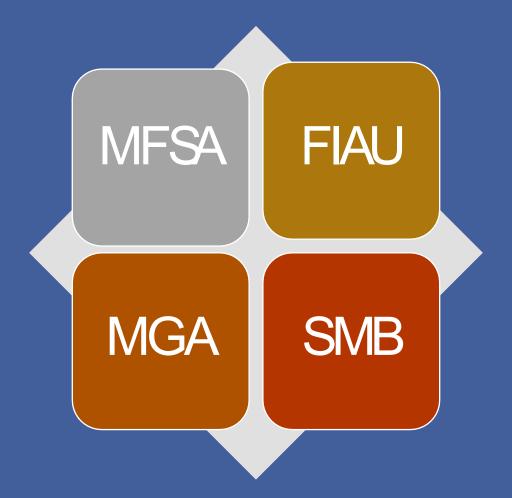


# Local AML/CFT Statutory Framework





## **Local Supervisory Authorities**





#### FIAU Functions

Intelligence Analysis

Guidance and outreach

Supervision

Monitoring compliance with the Use of Cash (Restriction) Regulations

Enforcement

Maintaining the Centralised Bank Account Register



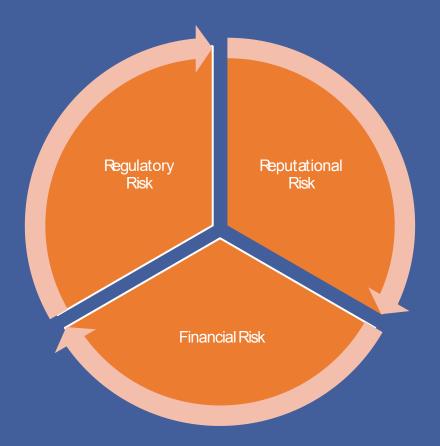
Overview of key AML/CFT obligations under

local legislation





# The Impact of Non-Compliance







#### Offences & Penalties

#### Offences

Offences which are punishable with a fine or imprisonment are subject to proceedings before the criminal courts of Malta Where an administrative penalty is contemplated, these may be imposed by the FIAU without recourse to a court hearing (an appeal is permitted however)



#### Offences under the PMLA

PMLA Reference	Offence	Penalty
Article 3(1) – money laundering	Any person committing any act of moneylaundering	Fine not exceeding €2,500,000,
offence		imprisonment not exceeding18
	Where an offence is committed by a legal person, every person who, at the time of the	years, or both
	commission of the offence, was a director, manager, secretary or other similar officer of	
	such body or association, or was purporting to act in any such capacity, shall be guilty of that	Forfeiture in favour of the
	offence unless he proves that it was committed without his knowledge and that he	Government of Malta of the
	exercised all due diligence to prevent the commission of the offence	proceeds of crime (or avalue
	Where an offence is committed by an officer of the legal person or by a person having a	equivalent thereto)
	power of representation or having such other similar authority and the offence was	
	committed for the benefit, in part or in whole, of that legal person, the said person shall be	
	deemed to be vested with the legal representation of the same company which shall be also	
	liable to the punishment	
Articles 4(2)/4(6A) – disclosure	Any person disclosing that an investigation/attachment order has been made or applied for	Fine not exceeding €11,646.86,
of an investigation/		imprisonment not exceeding12
attachment order		months, or both
Articles 4(5)/4(10) –	Any person acting in contravention of an investigation/attachment order	Fine not exceeding €11,646.86,
contravention of an		imprisonment not exceeding 12
investigation / attachment		months, or both
order		
Article 6 – contravention of a	Any person acting in contravention of a freezing order	Fine not exceeding €11,646.86,
freezingorder		imprisonment not exceeding12
		months, or both

#### Offences under the Criminal Code

Criminal Code Reference	Offence	Penalty
Articles 328B – terrorist groups	Any person who promotes, constitutes, organises, directs, finances, supplies information or materials to, a terrorist group knowing that such participation or involvement will contribute towards the criminal activities of the terrorist group shall be guilty of an offence	Imprisonment not exceeding 8 years (30 years if the participation or involvement consists in directing the terrorist group)
Articles 328F to 328I – funding of terrorism	Any person who somehow participates in the funding of terrorism, including by use and possession of property for the purpose of terrorism, entering into funding arrangements, and/or facilitating retention and control of terrorist property	Fine not exceeding €11,646.86, imprisonment not exceeding 4 years, or both

contravention



Reason for penalty	Level of penalty
Failure to comply with any lawful requirement, order or directive issued by the FIAU under the PMLFTR/PMLA	€1,000 – €46,500 in respect of every separate failure
Contravention of any provision of the PMLFTR or of any procedures or guidance (incl. IPs)	€1,000 – €46,500 in respect of every separate contravention
Minor contraventions or where circumstances warrant	<ul> <li>Penalty below the minimum established above but not less than €250 or</li> <li>Reprimand in writing</li> </ul>
Serious, repeated or systematic contraventions	<ul> <li>Relevant activity: not more than €1,000,000 or not more than twice the amount of the benefit so derived; or</li> <li>Relevant financial business: not more than €5,000,000 or not more than 10% of the total annual turnover</li> </ul>
Penalties on individuals who through an act or omission, whether intentional or due to gross negligence, including through the lack of proper oversight of subordinates, caused or contributed to the	<ul> <li>€1,000 – €250,000</li> <li>Suspension or prohibition from exercising functions</li> </ul>

The above penalties are without prejudice to any other actions which the FIAU may take, e.g. remediation & follow up directives



#### Reason for penalty **Penalty** Making or receiving a payment or otherwise carry out a Fine of not less than 40% of the sum paid, received, or transaction in cash amounting to, or exceeding, ten thousand otherwise transacted euro (€10,000) FIAU may recommend to any relevant authority, body or committee responsible for authorisation, licensing, registration, or regulation of the trader concerned Company may also liable together with the individual found guilty – should the person be a director, manager or officer who exercise executive functions within a company False declaration/representation or producing Fine of not more than €25,000 false/incomplete information or documentation Failure to abide by procedures and instructions issued by the Fine of not more €5,000 FIAU



# 10 points to keep in mind about Money Launderers

- 👉 They are looking to exploit non-regulated sectors. 💶
- 👉 Cash-intensive businesses are a perfect tool for criminals to launder illegally derived funds 🔥
- 👉 They are the first to take advantages of any technological developments. 🚆
- 👉 They do their homework on how and where to move their funds. 🦺
- 👉 They look for products and services that allow them to remain anonymous. 🔎
- They love complex products and services and use them to make it difficult, in some cases impossible to identify the real person who benefits from the funds (i.e. shell companies)
- 👉 Often, money launderers and other criminals offer money laundering services to other criminals. 🔲
- They are targeting inexperienced people or people with great financial needs and employ them as money mules. Often money mules don't know they are moving the proceeds of a crime.
- They often employ the best talent (lawyers, accountants, IT etc) to help them identify gaps in national regulations and advise them on how move their funds without getting caught.
- 👉 Criminals and professional money launderers are always one step ahead of regulations. 🛌 🛌



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